

CORPORATE RISK ASSESSMENT

Impact

Score	What's the worst that could happen?
1	<ul style="list-style-type: none"> • Insignificant disruption with no loss of service to citizens • No harm to life or limb • No reputation damage • No or insignificant environmental damage • Low financial loss
2	<ul style="list-style-type: none"> • Some disruption to non-critical citizen service • LCC liable for disruption to key partner but no loss of service • Minor injury to third parties (requiring first aid treatment) • Minimal reputation damage (minimal adverse coverage in local press) • LCC responsible for minor damage to local environment • Medium financial loss
3	<ul style="list-style-type: none"> • Noticeable disruption to critical service not exceeding 48 hours • LCC responsible for disruption to key partner resulting in loss of their service not exceeding 48 hours • Violence or threat of serious injury (medical treatment required) • Adverse coverage in national tabloid press and/or extensive front page coverage in local press or TV • LCC liable for moderate damage to local environment • High financial loss
4	<ul style="list-style-type: none"> • Serious disruption LCC's ability to provide a critical service to citizens (loss of service between 2 and 7 days) • LCC responsible for major disruption to key partner resulting in a loss of their service lasting between 2 and 7 days • Adverse coverage in national broadsheet press and/or low level national TV reporting • Extensive and multiple injuries • LCC liable for major damage to local environment • Major financial loss
5	<ul style="list-style-type: none"> • Central Government intervention in running of LCC / Directorate • Loss of critical citizen service for more than 7 days • Business failure of partner or loss of service delivery of over 7 days • Multiple injuries including loss of life • Extensive coverage in national press and broadsheet editorial and/or national TV item • Significant local, national or international environment damage • Enormous financial loss

Likelihood

Score	Descriptors
5	Almost Certain. Expected to occur in most circumstances or more than a 75% chance of occurrence.
4	Likely. Potential of occurring several times in 10 years or has occurred recently. Between 50% and 75% chance of occurrence.
3	Moderate. Could occur more than once in 10 years. History of occurrence or near miss. Less than a 50% chance of occurrence.
2	Unlikely. May occur over a 10 year period. Less than 10% chance of occurrence.
1	Rare. Has not occurred. May occur in exceptional circumstances. Less than 2% chance of occurrence.

Impact / Likelihood matrix

		Impact				
		1	2	3	4	5
Likelihood	5	1/5	2/5	3/5	4/5	5/5
	4	1/4	2/4	3/4	4/4	5/4
	3	1/3	2/3	3/3	4/3	5/3
	2	1/2	2/2	3/2	4/2	5/2
	1	1/1	2/1	3/1	4/1	5/1

Level of Concern	Action Required
Very concerned	Urgent attention required at senior level to ensure risk is reduced to an acceptable level. Action planning should start without delay. Progress on actions should be reported to ELT.
Concerned	Minimum of robust contingency plan plus early warning indicators. Some control measures likely to be necessary. Progress on actions should be reported on at directorate senior management team.
Uneasy	Acceptable with some mitigation and contingency planning. Routine reviews should be carried out to ensure there has been no change which will make them more severe.
Content	Acceptable, but keep under review. No further action required unless risk becomes more severe.